



ENERGY INSURANCE SERVICES

Multi-line Aggregate Retention Stop-loss Program (MARS)

A New Product Concept for EIM Members

The Concept

- **Problem Statement**
 - Aggregation risk is not being addressed across retained losses in the insurance portfolio
 - How to measure the appropriate appetite for aggregation risk?
- **Issues**
 - Silo vs. holistic thinking - retention / deductible selection of coverages
 - Insurance buyer driven to
 - simply reduce premium spend
 - promote a loss control culture on the operations
 - finance expected loss within operational budgets
 - And/or the Insurer drives decisions
- **EIS Solution MARS**
 - Addresses aggregation risk
 - Highly flexible to cover any number of insured or uninsured risks
 - Insured limit and aggregate attachment established by risk portfolio modeling and Member's risk appetite
 - Annual or multi-year term
 - Offers a pathway to start insuring risk in a captive

The Scenario

Mid-sized investor owned utility

Annual Net Income = \$325 million

Earnings per Share = \$3.60

Recent Market Cap = \$6.2 Billion

Targeted Risks	Retentions	Avg. Ann. Loss
General Liability	\$2 Million	\$4.5 Million
Auto Liability	\$2 Million	\$3.6 Million
Work Comp	\$1 Million	\$4.4 Million
TOTAL		\$12.5 Million

Risk Appetite

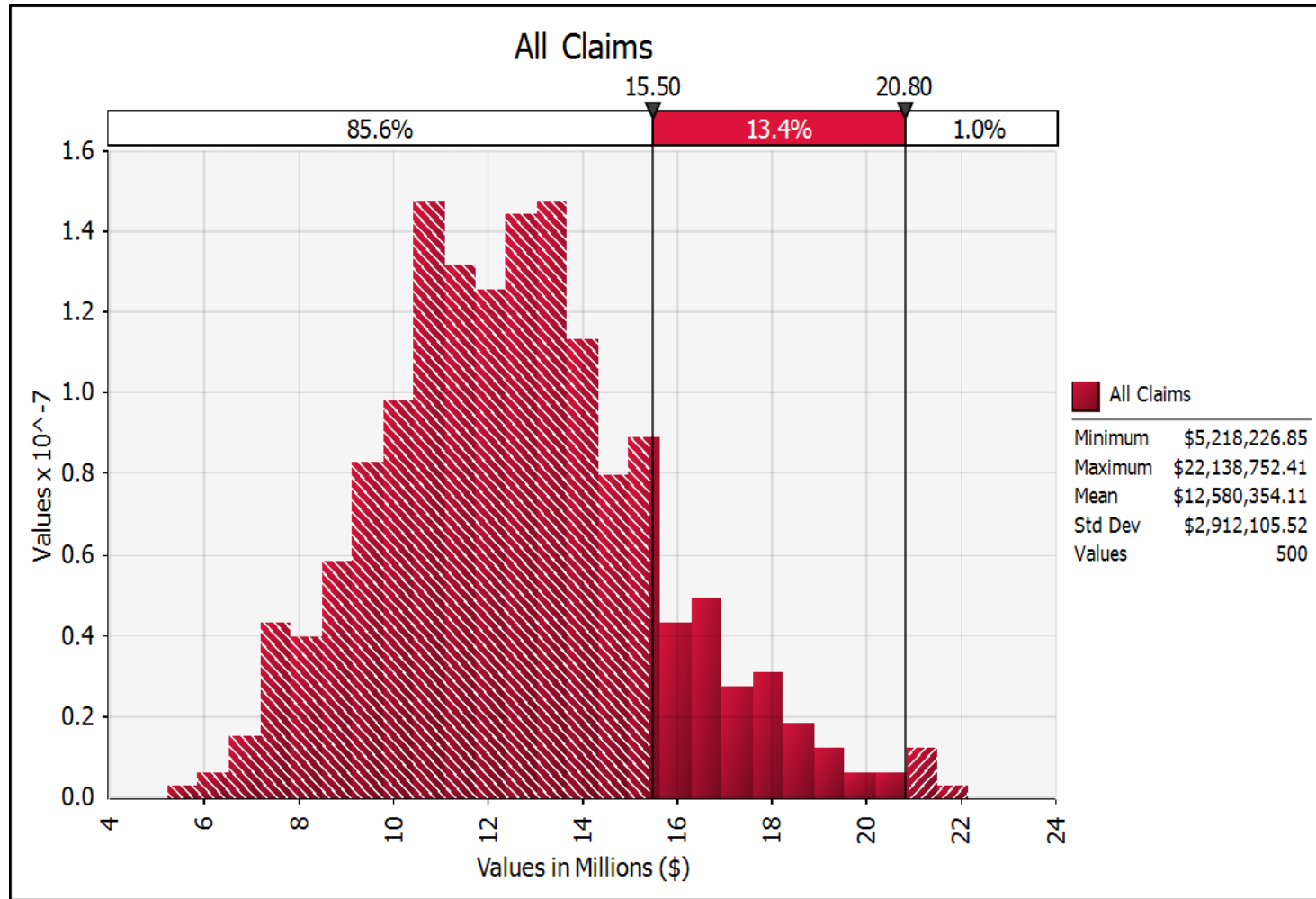
Member budgets the expected average loss of \$12.5 million

Earnings per share moves 1.1 cent per \$1 million of after tax earnings

Retained loss of \$3 million above budget or 3.3 cents of earnings per share is tolerable – But NOT Beyond

Loss of appetite is at \$15.5 million
(\$12.5 million plus \$3 million)

The Portfolio Probability



A Simple Solution

- Match attachment point to point of loss of appetite (\$15.5 million)
- Pick a insured limit to match an acceptable probability of loss (\$5.3 million)
- Estimated Capitalization: \$500k to \$750k
- Estimated Annual Premium and Expenses:
 - Risk Charge = \$550,000
 - EIS Management Fee = \$85,000
 - Outside Actuarial Fee = \$15,000

The beginning of building value!